1.13 Implementation Element

The Implementation Element of the Regional Plan promotes commitment and coordination of effort, development of management and financial programs, and incorporation of a monitoring program to measure the progress of the Implementation Measures. It also contains a schedule for attaining TRPA’s Regional Plan Thresholds consistent with the programs, strategies, and costs specified in the Goals and Policies.

Under Alternatives 2, 3, and 4, the Implementation Element would be revised and reorganized for clarity and cohesiveness. The current Implementation Element is divided into the following Subelements:

1. (1) Institutional
   2. (2) Development and Implementation Priorities
   3. (3) Financing
   4. (4) Monitoring and Evaluation

In the “action” Alternatives for the Regional Plan Update, the first two Subelements would be reorganized to better reflect TRPA’s strategies for carrying out its primary functions. In addition to being reorganized, the second Subelement would be renamed Performance Review and Implementation Scheduling, Financing would be renamed Environmental Improvement, and a new Education and Outreach Subelement would be added.

1.13.1 Institutional Partnerships Subelement

Overview

Implementation of the Regional Plan and attainment of the desired conditions for the Tahoe Region depend greatly on the relationships, resources, and actions of a large network of agencies, organizations, and individuals. Coordination and collaboration are integral components to ensure that the region’s resources are used efficiently and that synergies are created to achieve goals and desired conditions. The 1987 Regional Plan emphasizes the importance of shared responsibilities between TRPA and other agencies, groups, and individuals.

Alternative 1— Continuation of Existing Regional Plan

Summary

The two goals and six policies of the Institutional Subelement focus on the cooperative arrangements involving planning and development review and implementation of capital improvement and remedial programs.

The implementation of Goals and Policies for Institutional Partnerships and cooperative arrangements has involved the creation of memoranda of understanding (MOUs) with local jurisdictions, state, and federal agencies to delegate various responsibilities including permitting, implementation of capital improvements, and mitigation projects.
Goals and Policies
No changes to the Goals and Policies are proposed with Alternative 1.

Implementation Measures
No changes to the Implementation Measures are proposed with Alternative 1.

Alternative 2

Summary
TRPA would take a partnership approach that relies on maintaining existing agreements (and creating new agreements where the need arises) with stakeholder groups, agencies, and jurisdictions to implement the updated Regional Plan.

Goals and Policies
As stated above, the Institutional Partnerships Subelement would be reorganized. Besides better reflecting TRPA’s strategies, the reorganization would give greater clarity to the collaborative framework by which the Regional Plan is implemented. Regulatory coordination would be addressed in Goal 1, and implementation through partnerships would be addressed in Goal 2.

Two major changes would be proposed: 1) policies relating to project review (which are currently under the goal of coordinating with partnering agencies), would be moved to the Performance Review and Implementation Scheduling Subelement; and 2) two new policies would be added to clarify the need to collaborate and delegate responsibilities in order to implement the Regional Plan.

Implementation Measures
Alternative 2 would include the following new measures to implement the policies described above:

- Update MOUs with local jurisdictions and partner agencies (e.g., the Lake Tahoe Basin Management Unit) to reflect changes to the Goals and Policies and the Code.

- Amend Code Chapter 33 to disallow distribution of new CFA allocations unless a regional revenue source (or other source of funding for the local share of the EIP) is in place within five years of Regional Plan Update adoption to contribute to funding local governments’ share of the EIP.

Alternative 3

Summary
TRPA would maintain its partnership approach. It would, however, expand existing agreements to delegate more authority to other agencies and Basin jurisdictions to achieve implementation of the Regional Plan Update.
Goals and Policies
The goals and policies under Alternative 3 would be the same as those proposed for Alternative 2.

Implementation Measures
Alternative 3 would contain the same measures as Alternative 1, with the addition of the following:

- Amend Code Chapter 4, increasing the level of TRPA’s delegation of authority over project review to local jurisdictions and expanding the list of exempt activities (i.e., activities exempted from TRPA permit requirements).
- Update MOUs with local jurisdictions and partner agencies (e.g., the Lake Tahoe Basin Management Unit) to reflect changes to the Goals and Policies and the Code.

Alternative 4

Summary
TRPA would maintain its partnership approach and continue to rely on existing agreements with stakeholder groups, agencies, and jurisdictions. TRPA’s focus under Alternative 4, however, would be on creating regional solutions and programs to implement the updated Regional Plan.

Goals and Policies
The goals and policies under Alternative 4 would be the same as those proposed for Alternative 2.

Implementation Measures
Alternative 4 would include the following new measures to implement the new institutional policies described above:

- Update MOUs with local jurisdictions and partner agencies (e.g., the Lake Tahoe Basin Management Unit) to reflect changes to the Goals and Policies and the Code.
- Develop an EIP Implementation Agency.
- Develop local and/or regional operation and maintenance districts to ensure the long-term effectiveness of EIP projects.